



**SPECIAL COMMISSION MEETING  
COMMISSION RETREAT – STRATEGIC PLANNING  
SEPTEMBER 14, 2021  
9:00 A.M.**

**Various Locations:** Refer to Agenda below.

**Virtual Connection:** GoToMeeting: <https://global.gotomeeting.com/join/342557453>

**By Phone:** +1 (786)-535-3211 Access Code: 342-557-453

**MEET AT PORT'S PIER 2 FACILITY – T Ave and 4<sup>th</sup> Street**

**CALL TO ORDER – 9:00 A.M.**

1. Tour and Presentation: Environmental Update – Kevin Anderson, Environmental Specialist

**BREAK - Travel to Port's Administrative Offices, 100 Commercial Avenue**

2. Presentation: Capital Improvement Plan Review – Brenda Treadwell, Director of Planning, Properties & Environmental
3. Strategic Discussion:
  - a. Property Acquisition & Development
  - b. Port Administrative Offices – Prospective Plans
  - c. Marina Recapitalization
4. Working Lunch: Fostering Strategic Partnerships
5. Presentation: Business Opportunities – Executive Management Team
6. Commission Discussion: Open Topics

**UPCOMING MEETINGS**

- September 16, 2021 Regular Commission Meeting – 7:00 P.M.
- October 7, 2021 Special Meeting – Budget Study Session – 2:00 P.M.
- October 7, 2021 Regular Commission Meeting – 7:00 P.M.

**ADJOURNMENT**

**This is a Special Meeting of the Port Commission and Senior Staff. Public comment will not be taken.**

*The current Open Public Meetings Act (OPMA) Proclamation 20-28.15 (which extends the prohibitions and guidance in Proclamation 20-28.14) remains in effect. All public meetings must continue to include a remote attendance option as well as follow the standards and restrictions set forth in Proclamation 20-28.14 and the Miscellaneous Venues guidance for any in-person component.*